

BREAKFAST DIALOGUE

Invite only event



As Uganda gears up for the final investment decision, Cristal Advocates in conjunction with Minerva SRM are organising a breakfast dialogue highlighting the key social risk issues to consider in relation to oil development and capital projects in general. The topic for discussion is: **"Transformational conflict and license to operate in the energy sector. The threats and opportunities".**

Venue: CRISTAL ADVOCATES
4th Floor, Padre Pio House
32 Lumumba Avenue

Monday, APRIL 8, 2018

Programme

Breakfast	7.30 am to 8.30 am
Presentations	8.30 am to 9.30 am
Dialogue and response	9.30 am to 10.15 am
End	10.15 am

Topics for presentation

1. **Business and Human Rights**-The legal imperative to get this right. The threat this poses and potential costs.
2. **Social Risk Management**- Challenges in the implementation of policies and procedures, going beyond Human Rights due diligence, towards delivering the Sustainable Development Goals.

PRESENTERS



Dickens Asimwe Katta



Bill Page



Robert Palfrey



PRESENTER BIOS

Robert Palfrey

Rob Palfrey is the Managing Director of Minerva SRM, a company he co-founded in 2014. Minerva SRM enables client companies to build and maintain robust Social Licences to Operate, through their approach of Social Risk Management. This methodology fuses together systems thinking to build situational awareness from a Human Security perspective, with a risk management framework to identify practical steps to create a more secure local environment for all those living and working in it. Rob has served for over twenty years in the British Army, both regular and now as a reservist and the British Government's Stabilisation Unit has retained Rob as a civilian expert on conflict. He has driven the work that Minerva SRM has delivered in both Uganda and Somalia. This has covered a breadth of issues, but at the heart of all of the work has been the presence of conflict and the transformational ways in which it can be addressed. Examples include educating and training African Union troops in Somalia on how to conduct holistic counter-insurgency operations, focusing upon conflict transformation skills; and in Uganda Minerva SRM has supported the public and private sector in building multi-stakeholder partnerships as mechanisms for negotiating and managing conflict situations.

Rob holds a Master's degree in Social and Global Justice, a Postgraduate Certificate in Conflict Resolution, and a Diploma in Management. He received the US Meritorious Service Medal for his work in Afghanistan. He has recently enhanced his skillsets through successful completion of the CEDR and Oxford Process International Conflict Mediation and Peace-making Programme.

Dickens Asiimwe Katta

Dickens leads the oil and gas practice at Cristal Advocates. He has an in depth appreciation of Uganda's oil and gas sector having served as the maiden Company Secretary of the Uganda National Oil Company (UNOC) and the Uganda Refinery Holdings Company Limited (URHC). UNOC represents the Government of Uganda commercial interests in the oil and gas sector while URHC represents government interests in the refinery project as well as managing the petrol based industrial park. Dickens was instrumental in UNOCs formation and initial period of operation and also served as its head of Contracts, Negotiations and Advisory until May 2018. Prior to joining UNOC, Dickens was Legal Counsel at the Petroleum Directorate of the Ministry of Energy playing key legal advisory roles on the negotiation and implementation of PSAs, Joint venture and other oil and gas agreements. He was also part of the team that shepherded the process of enactment of the current Ugandan oil and gas Legislations and Regulations including the local content requirements. He holds a Bachelor's Degree Law from Makerere University, a Post Graduate Diploma in Legal Practice and Masters of Laws Degree in Petroleum Law and Policy from the University of Dundee in the United Kingdom

Bill Page

Bill is a Senior Advisor with Cristal Advocates and has been working with the energy sector since 1989 and is a leading global oil and gas and tax practitioner with wide international experience. Between 1986 and 1998, he worked in London with the UK tax authorities and Big Four accounting firms. From 1998 to 2004, he was based in Kazakhstan working across the Caspian region with Deloitte. From 2004 to 2008, he worked in Russia where he led Deloitte's oil and gas industry group. He moved to East Africa in 2009 leading Deloitte's energy and resources industry group in Uganda, Kenya, Tanzania, Rwanda, Ethiopia and Mozambique. He was initially based in Kampala, Uganda later relocating to Dar es Salaam, Tanzania. Bill returned to the UK in 2014 supporting Deloitte UK teams working on outbound projects investing in Africa and was a key member of Deloitte UK's energy and resource practice until his retirement from the firm in September, 2018. Bill has extensive experience advising oil and gas companies and their subcontractors. Companies he has advised include: Shell, Statoil, BG Group, BP, Glencore, Petrobras, TNK-BP, ExxonMobil, Rosneft, Kazmuniagaz, Cove Energy, Halliburton, Schlumberger, Bechtel, Fluor, Tullow Oil, Total, Anadarko, Maersk, Africa Oil, the Oil and Gas Association of Tanzania, the Uganda Chamber of Mines and Petroleum among others. Bill is a graduate of Oxford University and completed his inspectors' training with the UK Inland Revenue in 1989.

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Contact us

Cristal Advocates

32 Lumumba Avenue, 4th Floor,
Padre Pio House, Lumumba Avenue
P.O. Box 1769 Kampala, Uganda

Tel: +256 (414) 671 274
Email: admin@cristaladvocates.com
www.cristaladvocates.com

Minerva SRM

Tel: +44 (0) 207 206 2486
Email: info@minervasrm.com
<https://minervasrm.com/>